

# Norwegian American Hospital



## FY 2018 Community Benefits Report (October 2017 - September 2018)

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## **Annual Non-Profit Hospital Community Benefits Plan Report**

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## **I. Norwegian American Hospital Overview**

Norwegian American Hospital's (NAH) mission statement is a direct reflection of the organization's more than 120-year-old tradition of caring for its neighbors, and the families who live in the surrounding communities. The mission statement is central to all organization planning.

### **Mission**

NAH provides high quality and compassionate healthcare services by partnering with patients and their families, our employees, physicians and the communities we serve.

### **Values**

**RESPECT** – Treat all individuals with courtesy, dignity, and appreciation for their unique needs

**COMPASSION** – Be caring, empathetic, and understanding

**EXCELLENCE** – Deliver care of the utmost quality and safety with the best outcomes

**INTEGRITY** – Adhere to the highest standards of professionalism and ethics in everything we do

**DIVERSITY** – Embrace and celebrate the differences among our patients, physicians, employees and community

### **Vision**

NAH is the hospital of choice for our communities and caregivers. We are best in class for clinical care, customer service, employee engagement, access to care and stewardship.

NAH's mission, vision and values are continually realized through its efforts to improve the value of healthcare for the population we serve. These improvement initiatives seek to enhance the health and well-being of the organization's community and support the Triple Aim initiative that was established by the federal and state governments to guide healthcare transformation. The Triple Aim directs healthcare providers to simultaneously pursue three goals:

- Improving patient care and the patient experience
- Improving the health of the populations the hospital serves
- Reducing costs

Opportunities to meet our goals have included: promoting our quality ratings so our patients can feel confident about the care they receive, reinvesting into the community and embracing the fact that quality healthcare is close to home. We're investing in tools to identify people who are at risk for developing illnesses and offering affordable healthcare options.

Strategic Framework

NAH has structured its capabilities and functional areas to focus on providing the best possible services for its patients.



In addition, NAH’s strategic plan is focused on opportunities across the organization’s six strategic pillars. These pillars are based on the foundation of NAH’s mission and vision and support the organization’s goal of being the hospital of choice for our community and caregivers.



The strategic pillars are not aligned with any single functional area but rather focus on the overall key areas for which all NAH staff and caregivers are responsible.

NAH completed a comprehensive strategic plan in 2017, which includes a focus on goals and objectives and improvement targets for each of the organization's six strategic pillars.

Pillar	Goals/Objectives	Improvement Targets
<b>Team</b>	Attract/retain the best physicians, care providers and support staff: inspire & enable them to provide exceptional care	<ul style="list-style-type: none"> <li>• Turn-Over Rate</li> <li>• Agency/Premium Labor Use</li> <li>• Position fill rates/times</li> </ul>
<b>Quality</b>	Establish a high-quality culture to drive the best results for our patients and communities	<ul style="list-style-type: none"> <li>• Quality Metrics</li> <li>• Care Quality Performance</li> <li>• Program Awards and Recognition</li> </ul>
<b>Community Engagement/Philanthropy</b>	Partner with our patients and communities to fund and promote health and wellness while growing our brand	<ul style="list-style-type: none"> <li>• Active Partnerships</li> <li>• Service Collaborations</li> <li>• Brand Recognition/Perception</li> <li>• Philanthropic Revenue</li> <li>• Donor Expansion/Retention</li> </ul>
<b>Resource Management</b>	Optimize resources while enhancing our infrastructure	<ul style="list-style-type: none"> <li>• Financial Performance</li> <li>• Resource Cost and Utilization</li> <li>• Clinical Efficiency</li> <li>• Service Utilization</li> </ul>
<b>Growth</b>	Expand the enterprise's clinical footprint and volume	<ul style="list-style-type: none"> <li>• Market Share</li> <li>• Revenue</li> <li>• Key Service Line Volumes</li> <li>• Service Leakage</li> <li>• # Providers by Specialty</li> </ul>
<b>Technology &amp; Innovation</b>	Ensure the organization is appropriately evolving to new care models and in the application of new technology	<ul style="list-style-type: none"> <li>• Technology Utilization</li> <li>• Technological Efficacy</li> </ul>

## II. Community Benefits Plan and Initiatives

NAH's community benefit focuses on three critical goals specific to the communities it serves.

Goals are further defined through initiatives to achieve outcomes.

**Health and Wellness Goal: Develop and deliver quality programs and services specifically designed to meet the health and wellness needs of the community.**

Initiatives with descriptions:

- a) Modernization of NAH
  - Transform the look-and-feel of the hospital
  - Improve efficiency and further enhance patient experience
  - Provide greater access for our patients
- b) Hurricane Maria -- Puerto Rico Relief Effort
  - Sent medical teams to Puerto Rico
  - Donated supplies and services; served as a collection center
  - Provided medical services
  - Delivered resources, screenings and job opportunities at the Humboldt Park Fieldhouse Welcoming Center
- c) Patient and Family Advisory Council
  - Illicit feedback and input from patients, families and community members
- d) Behavioral Health and Trauma Informed Care
  - Began the journey of becoming an integrated health home to provide more holistic and quality care for our patients with chronic medical and behavioral health needs

- Conducted training and certification for sexual assault nurse examiners (SANE) nurses
- Initiated a SANE certified exam room for sexual assault survivors
- e) Opioid Task Force
  - Initiated to address the growing concerns of opioid and substance abuse in the community
- f) STI Task Force
  - According to the CDC, Cook County has the second highest rates in the country for chlamydia and gonorrhea, with greater inequity on the West side. As a result, a task force was created to address these concerns and devise a strategic plan for community outreach.
- g) Community Forum
  - Presented hospital major milestones and goals; proactively engaged the community for valuable insights
- h) In addition to the above initiatives, NAH continues to respond to the needs of the community through other inpatient and outpatient services:

Outpatient Services:

- Emergency Department
- Comprehensive Diabetes Center
- Vision Center
- Podiatry
- Wound Clinic – 25<sup>th</sup> anniversary
- Orthopedic Clinic
- Pain clinic
- Occupational Medicine/Corporate Health
- Women’s Health Center
- Comprehensive Breast Program
- Urology
- GI lab
- Oncology
- Obstetrics/Gynecology
- Neurology
- Pulmonology
- Primary Care Clinics

- Laboratory
- Imaging
- Physical Therapy

Inpatient Services:

- Medical/Surgical
- Cardiovascular
- Telemetry
- OB/GYN
- Orthopedics
- Oncology
- Mother/Baby
- Neurology
- Pulmonology
- Intensive Care
- Behavioral (Acute, General, Geriatric)
- Medical Detox

**Social Determinants of Health Goal: Create and implement innovative programs that improve social determinants of health within the Humboldt Park area and in underserved communities across the city of Chicago**

Initiatives with descriptions:

- a) Economic Stability and Employment
  - NAH is the largest employer in the Humboldt Park area
  - Attended and hosted job fairs and other events
  - Expanded the Family Medicine Residency Program to train the next generation of doctors to provide quality, compassionate care to underserved communities
  - Increased wages for nurses and environmental services staff
  - Presumptively qualify patients for Medicaid

- b) Transportation
  - Transportation Vehicles – 3 vans dedicated to driving patients door-to-door to and from the hospital
- c) Access to Care
  - Care-A-Van – Award-winning Mobile Health Unit (see page 14)
    - The Care-A-Van program provides no-cost health services to children and young people at schools, daycares, and organizations in the community
    - Partners with 80 different sites/organizations to provide services at convenient locations in the community
    - Services include school and sports physicals, immunizations, lead and hemoglobin testing, as well as hearing, vision, diabetes and tuberculosis screenings
    - Expanded services for FY2018 include: sexual and reproductive health services, fluoride varnish and basic dental exams
    - Full implementation of electronic medical records to improve coordination across the continuum of care
    - Provided over 13,900 services and 4,400 referrals; completed almost 3,000 medical appointments
    - 98% of children and young adults (≥ 10 years old) who received services indicated the Care-A-Van staff listened to them
  - Community Affairs (see page 14)
    - Partnered with approximately 20 sites/organizations to provide no-cost health screenings to adults
    - Completed the following screenings: 1,000 for diabetes, over 150 for blood pressure and approximately 620 for cholesterol; provided 1,113 referrals for ongoing care
    - Coordinated events internally, including but not limited to annual community forum, legislative luncheon, informational tables and informational workshops
- d) Clothing and Basic Needs
  - Maintained a patient closet of clothing items to be distributed to those in need
  - Coat drive- Provided over 130 free coats to children in need
  - Hosted Farmer's Market
- e) Language Assistance Services and Hearing
  - Providing quality care in the patient's preferred language plays a critical role for the health and wellness of the patient and clinical outcomes. Of the patients seen in 2018, 45% were of Hispanic descent (see pages 10-11).

**Collaborations Goal: Establish and strengthen partnerships and collaborative models with other community-based providers and organizations to enhance the breadth and continuity of healthcare across the hospital's service areas**

Initiatives with descriptions:

- a) NAH joined other Illinois Health and Hospital Association members to minimize patient harm as a result of the opioid epidemic
- b) Exclusive partnership with Saint George's Medical School for Family Medicine Residency Program (see page 11).
- c) Partnership with M. Scholl College of Podiatric Medicine for medical students and residents (see page 11).



- d) In addition, NAH collaborates with local colleges for clinical rotations for nursing, radiology, and pharmacy.
- e) Community Health Needs Assessment (CHNA)
  - Health collaborative of 37 hospitals working with health departments, regional and community-based organizations
  - NAH conducted more than 550 surveys from the community to improve health equity and wellness
- f) Primary Care Clinics Located within Community Partner Sites
  - NAH works with a number of community health and social service providers in the community
  - These organizations serve clients with various psychosocial and health needs, such as mental illness, homelessness, substance use, etc., that make it difficult to access primary care services
  - NAH has developed a model to co-locate a weekly primary care clinic within the community partner sites, thereby bringing primary care services to individuals who otherwise may not receive basic primary or preventative care
  - Through these clinics, NAH also provides direct linkage to its other services to ensure a continuum of care for these individuals
  - Partnerships with New Life Covenant Church, Healthcare Alternative Systems and Associated House.
- g) Federally Qualified Health Centers (FQHCs)
  - Norwegian American Hospital has established numerous partnerships, collaborative programs and associations with a number of FQHCs to increase the hospital's ability to provide services to community members. FQHCs include:
    - PCC Community Wellness Centers
    - Near North Health Centers
    - Erie Health Centers
    - Access Community Health Centers
- h) New Life Covenant Church
  - Partnership for community-based health clinic
  - NAH participates in New Life's annual health fairs and provides free services at their campus locations
- i) Puerto Rican Cultural Center
  - HIV/AIDS testing
  - STI testing
  - Counseling
  - Substance Abuse Treatment
  - Case Management
  - Infectious Disease Referrals
- j) Illinois Coalition of Mobile Health Clinics Association
  - NAH participates in quarterly meetings with Mobile Programs across the state of Illinois. The goal is to learn from each other's programs, minimize duplication of services and maximize quality care.
- k) Donated Community Space and Financial Sponsorships (see page 11).
  - NAH also provided financial sponsorship to assist other community healthcare providers, social service agencies and organizations.
  - The hospital also lends community space on occasion for our partners.



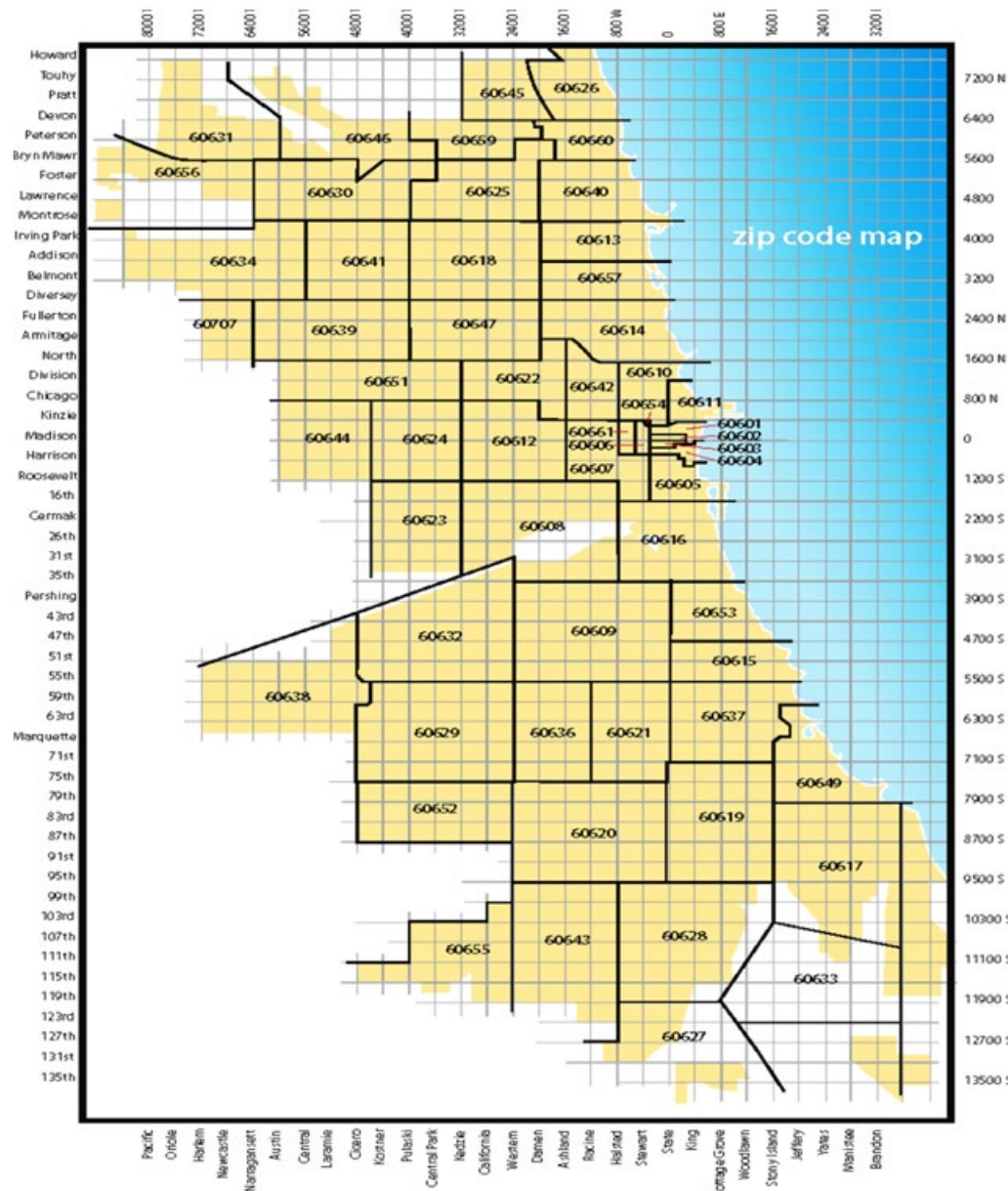
l) Volunteer Services (see page 11)

- Volunteers also support the work that we do in the community. In FY2018, we had 3,414 volunteer hours logged, estimated to provide a total value of \$38,316. Volunteers assisted with multiple projects at the hospital and with community programs.

m) Other Community Partners (see attachment)

### III. Market Analysis

Geographical Area: Served by Norwegian American Hospital



NAH primarily serves patients on Chicago's Northwest side. The percentage of patients by zip code is listed below:

\*does not include areas less than 1%

Zip Code	% of Patients
60651	17.52%
60639	11.68%
60647	11.29%
60624	8.49%
60622	7.83%
60618	3.65%
60641	3.34%
60612	3.07%
60644	2.95%
60623	2.65%
60634	1.52%
60625	1.24%
60629	1.23%
60632	1.20%
60804	1.09%
60707	1.07%
60608	1.00%

## Census Data by Service Area

	60612	60618	60622	60623	60624
Total:	33,472	92,084	52,548	92,108	38,105
Not Hispanic or Latino:	29,153	49,313	37,259	32,670	36,945
White alone	6,513	40,088	30,367	1,653	509
Black or African American alone	20,415	2,559	3,860	30,369	35,987
American Indian and Alaska Native alone	50	176	59	112	45
Asian alone	1,616	4,741	1,910	108	43
Native Hawaiian and Other Pacific Islander alone	11	18	16	2	2
Some Other Race alone	39	226	112	110	24
Two or More Races	509	1,505	935	316	335
Hispanic or Latino:	4,319	42,771	15,289	59,438	1,160
White alone	1,817	20,539	6,796	27,007	323
Black or African American alone	234	653	522	486	324
American Indian and Alaska Native alone	44	513	211	827	21
Asian alone	30	167	62	60	7
Native Hawaiian and Other Pacific Islander alone	5	26	9	8	2
Some Other Race alone	1,953	18,280	6,868	29,104	388
Two or More Races	236	2,593	821	1,946	95

	60628	60632	60639	60641	60644
Total:	72,202	91,326	90,407	71,663	48,648
Not Hispanic or Latino:	69,798	14,424	21,768	33,606	47,065
White alone	841	9,816	6,442	28,092	861
Black or African American alone	68,020	1,485	13,712	1,552	45,559
American Indian and Alaska Native alone	125	82	98	134	82
Asian alone	45	2,748	916	2,814	163
Native Hawaiian and Other Pacific Islander alone	9	8	16	11	5
Some Other Race alone	59	70	144	133	17
Two or More Races	699	215	440	870	378
Hispanic or Latino:	2,404	76,902	68,639	38,057	1,583
White alone	750	34,801	27,236	18,555	440
Black or African American alone	385	424	1,256	466	300
American Indian and Alaska Native alone	47	696	793	506	26
Asian alone	3	94	111	142	12
Native Hawaiian and Other Pacific Islander alone	2	30	48	20	2
Some Other Race alone	1,039	38,226	36,421	16,415	662
Two or More Races	178	2,631	2,774	1,953	141

	60647	60651	60804
Total:	87,291	64,267	84,573
Not Hispanic or Latino:	39,594	42,511	11,373
White alone	30,825	1,769	7,757
Black or African American alone	5,237	39,973	2,708
American Indian and Alaska Native alone	127	80	56
Asian alone	2,043	204	478
Native Hawaiian and Other Pacific Islander alone	34	21	26
Some Other Race alone	190	58	90
Two or More Races	1,138	406	258
Hispanic or Latino:	47,697	21,756	73,200
White alone	21,762	8,054	36,191
Black or African American alone	1,245	958	466
American Indian and Alaska Native alone	505	304	638
Asian alone	113	57	43
Native Hawaiian and Other Pacific Islander alone	39	31	28
Some Other Race alone	21,436	11,119	33,109
Two or More Races	2,597	1,233	2,725

Source: U.S. Census Bureau, 2010 Census.

## Ethnic Diversity: NAH's Patient Population Served in Fiscal Year 2018

Population Served	Percentage
Hispanic	44.83%
African American/Black	33.58%
White/Caucasian	10.68%
Declined	7.41%
All Other	1.76%
Asian	1.13%
Multiracial	0.42%
Native/Indian American	0.16%
Native Hawaiian or Other Pacific Islander	0.02%
Middle Eastern or North African	0.01%
<b>Total</b>	<b>100.00%</b>

### IV. Financial Commitments to the Community

#### Charity Care and Government Sponsored Healthcare

NAH provides medical services regardless of the patient's ability to pay. Each case is reviewed independently and allowances are made for extenuating circumstances based on good faith efforts and personal situations. A copy of the NAH Financial Assistance Policy is available on the hospital's website.

A 100% discount is given on any type of self-pay outstanding for patients whose income levels fall at or below 200% of poverty guidelines. A 72% discount is given to patients whose income levels fall above 200% of the poverty line based on ability to pay. Factors used to determine the discount include age, family size, household type, gross income and disposable income (taking into account other necessary expenses.) During Fiscal Year 2018 (October 2017 – September 2018), NAH's cost of providing charity care services to individuals who qualified for financial assistance under our Charitable Care Policy was \$5,368,944.

In addition, in FY2018, more than 73% of the patients served by the hospital were beneficiaries of Medicaid and Medicare government-sponsored indigent healthcare programs. NAH's unreimbursed cost for providing such healthcare to the community was \$25,433,459.

## Other Financial Commitments

NAH provides financial support to the community; highlights are included below:

Charity Care and Government Sponsored Health Care	Amount
Charity Care	\$ 5,368,986
Government Sponsored Health Care	25,433,459
<b>Total</b>	<b>\$ 30,802,445</b>

Language Assistance	Cost
<b>Total</b>	<b>\$ 61,900</b>

Community Sponsorship and Space Donation	Hourly Rate	Hours	Sponsorship
American Cancer Society Breast Cancer Sponsorship			\$ 1,000
Cuban Foundation Festival			2,500
Misericordia Foundation			1,000
Illinois Hispanic Nurses Association			2,000
Illinois Nurses Foundation			125
Operation Warm Coat Drive			1,200
Special Olympic DC and Chicago			608
Other Miscellaneous			215
Community Space	\$ 60	57	3,420
<b>Total Donation</b>			<b>\$ 12,068</b>

Volunteer Service - Non-Employee	Hourly Rate	Hours	Cost
General Volunteer Services	\$ 11.18	3,234	\$ 36,156
RN and Medical Students	12.00	180	2,160
<b>Total Volunteer</b>		<b>3,414</b>	<b>\$ 38,316</b>

Education Programs and Residency	Cost
Podiatry	\$ 250,316
Family Medicine Residency	1,137,274
Nursing Education	448,356
<b>Total Education Programs</b>	<b>\$ 1,835,946</b>

Subsidized Health Service	Cost
Salaries and Wages	\$ 483,484
Benefits	129,452
Medical Supplies	15,628
Supplies	3,572
Fuel, Repairs and Maintenance	91,632
Professional Services	602
Patient Transportation (CTA and Taxi)	4,525
Insurance	25,743
Administrative and Other Expenses	38,185
<b>Total Cost</b>	<b>792,822</b>
Reimbursement From NAH Foundation	(484,767)
<b>Total Subsidized Health Service</b>	<b>\$ 308,056</b>

## Conclusion

Norwegian American Hospital (NAH) continues to empower Humboldt Park area residents and neighboring communities with valuable resources to lead healthier lives. For more than 120 years, NAH has been a critical component of this community, offering much-needed preventive care to maximize the wellness and health of area residents.

The hospital takes great pride in providing services and programs specifically tailored to the needs of our diverse patient population, resulting in stronger outcomes. What's more, NAH staff is fully invested into the care of our patients and the community at large, as outlined in this report, and the many strategic initiatives and key community collaborators we have engaged throughout this journey. Initiatives such as:

- The current transformation of our hospital to enhance patient experience
- Pediatric Care-A-Van, now in its 10<sup>th</sup> year
- Opioid program as an innovative solution to our current epidemic
- Operation Coat Drive for area youth and children
- Toy drives to spread joy for children in need during the holidays
- Thousands of health and prevention screenings our team offers year-round

The NAH team is inspired every day by the unparalleled commitment to enhance quality of life for the communities we so proudly serve and ensure health equality for all, regardless of a person's ability to pay.

In addition, NAH also serves as an extension of the community outreach services we provide. In FY2018, we provided more than 15,000 services and 5,500 referrals to individuals for follow-up care. In addition to the preventative and wellness care we provide in the community at no cost, the hospital offers an array of clinical services to meet a patient's continuum of care. Clinical offerings and specialties like orthopedics, surgery, behavioral health, obstetrics and gynecology, fertility evaluations, Maternal Fetal Medicine for high-risk moms, oncology and infusion center, hand/spine surgery, among others, are conveniently available to area residents, right here at NAH, by some of the best experts in their fields. Our goal is to provide our community with greater access to vital healthcare services and specialized, compassionate care where they need it, when they need it.

NAH is a 210-bed, acute care facility, and one of 59 area hospitals offering high quality, charitable health care in Illinois. In addition, we are 1 of 8 hospitals in Illinois to be certified as a primary stroke center.

More information about Norwegian American Hospital is available by visiting: [www.nahospital.org](http://www.nahospital.org).

## **V. Attachments**

- a. Care-A-Van and Community Affairs Services
- b. List of Community Collaborators and Partners

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**Care-A-Van Services (pediatric)**

Type of Services Provided	Number Provided
Asthma Education	258
BMI/Diabetes Screening	1,493
Consolidation of Records	2,549
Dental Exam (dentist)	157
Dental Cleanings	171
Fluoride Varnish	192
Hemoglobin Testing	410
Hearing Screening	162
Immunizations	3,155
Lead Testing	399
Mental Health Screening	335
Obesity specific services	62
Oral Health Education	172
Other	48
School Physicals	1,247
Sexual Health Services	134
Sports Physicals	220
TB Risk Assessment	2,411
Vision Screening	387
<b>Total Services Provided</b>	<b>13,962</b>
<b>Completed Appointments</b>	<b>2,958</b>
<b>Total Referrals</b>	<b>4,416</b>

**Community Affairs Services (adult)**

Type of Services Provided	Number Provided
Cholesterol	624
Glucose	1007
Blood Pressure	170
<b>Total Services Provided</b>	<b>1801</b>
<b>Total Referrals</b>	<b>1113</b>



## Community Collaborators

12<sup>th</sup> Area Police District  
65<sup>th</sup> Infantry Borinqueneers  
Aneurysm Apartments  
A Safe Haven Foundation  
A-Karrasel Child Care Centers  
Advocate Health Care  
Al Raby High School  
Alain Locke Charter School  
American Cancer Society  
American Heart Association  
Anne and Robert H. Lurie Children's Hospital of Chicago  
Army of the Kind/Let's Change  
Association House of Chicago  
Aspira Inc. of Illinois  
Avondale Coalition  
Bernhard Moos Elementary School  
Bickerdike Housing Association  
Blue Cross Blue Shield IL  
Bradley University  
Brian Piccolo School of Excellence  
Brunson Math & Science Specialty Elementary School  
Carle Foundation Hospital  
Carlos Fuentes Elementary  
Carole Robertson Center for Learning – Family Focus  
Casa Central  
Casa Puertorriqueña  
Catholic Charities  
Chamberlain College of Nursing  
Charles Sumner Math and Science Academy  
Chicago Department of Public Health  
Chicago Hispanic Health Coalition  
Chicago Chargers Sports Team  
Chicago Commons – Nia Center  
Chicago Hope Academy

Chicago Eagles sports team  
Chicago Gators sports team  
Chicago Vikings sports team  
Chicago Housing Authority - Scattered Sites  
Chicago Public School  
Children's Place  
Communities in School of Chicago  
Community and Economic Development Association of Cook County  
Concordia Place  
Trina Davila Community Service  
Division Street Business Development Association  
Dr. Pedro Albizu Campos High School  
DRW College Prep  
Erie Family Health SBHCs  
Erie Neighborhood House  
Ella Flagg Young Elementary School  
European American Association  
EverThrive Illinois  
Family Focus  
Fresenius Medical Care  
Frontier Nursing University  
Genevieve Melody Elementary School  
George W. Tilton Elementary School  
Gift of Hope  
Hanson Park Elementary School  
Healthcare Alternative System  
Hefferan Elementary School  
Hispanic Housing Coalition  
Illinois Association of Free and Charitable Clinics  
Illinois Department of Public Health  
Illinois Doc Assist  
It Takes a Village  
Jehova Justicia



Jensen Scholastic Academy  
John Hay Elementary School John Marshall  
Metropolitan High School  
John Milton Gregory Elementary School  
Kelvyn Park High School  
Kimball Daycare Center  
La Casa Norte  
La Escuelita Numero Dos Child Care Center  
Las Moradas Apartments  
Learn 7 Charter School Network  
Learning Through Play  
Legal Prep Charter Academy  
Leif Ericson Elementary Scholastic Academy  
Leslie Lewis School of Excellence  
Logan Square Neighborhood Association  
Loyola University Medical Center  
Magic Johnson Bridgescape Academy  
Malcolm X College  
Manley Career Academy High School  
March of Dimes  
Mary Crane Center

McAuliffe Elementary School  
 McNair School of Excellence  
 Mobile Care Chicago  
 Mobile Healthcare Association  
 Monarch Community Garden Morton School of Excellence  
 Mujeres Latinas en Acción  
 National Association of Hispanic Nurses  
 Near North Health Service Corporation  
 New Life Covenant Church  
 Newton Bateman Elementary School  
 North Grand High School  
 Northwest Community Healthcare  
 Northwest Connection Chamber of Commerce  
 Northwest Advisory Committee  
 Northwestern Medicine Maternal Fetal Medicine Program Ombudsman West  
 Pablo Casals School of Excellence  
 PCC Community Wellness Center  
 Planned Parenthood  
 Plaza Taino Apartments  
 Prosser Career Academy  
 Public Health Institute of Metropolitan Chicago (PHIMC)  
 Puerto Rican Cultural Center  
 R. Nathaniel Dett Elementary School  
 Roberto Clemente Community Academy  
 Rosalind Franklin University of Medicine and Science  
 Rowe Clark Math and Science Academy  
 Rush University Medical Center SBHC  
 Salvation Army  
 San Lucas United Church of Christ  
 Saint Bernard Hospital  
 Sarah Bush Lincoln Health Center  
 Seed of Abraham Church  
 Sarah's Inn

Sonrisa Family Dental  
 Spanish Action Committee of Chicago  
 Spanish Coalition for Jobs, Inc.  
 Susan B. Komen Making Strides  
 Talcott Elementary School  
 Teresa Roldan Apartments  
 The CHEST Foundation of the American College of Chest Physicians  
 The Night Ministry  
 Tiny Tot Daycare  
 Tuesday's Child  
 Union League Boys & Girls Club  
 University of Chicago Ci3  
 University of Chicago Medicine Comer Children's Hospital  
 Washington Irving Elementary School  
 Wells Community Academy High School  
 West Park Academy of Fine Arts  
 Willa Cather Elementary School  
 William P. Nixon Elementary School

#### Health Fairs Attended

Alderman Ariel Reboyras – 30<sup>th</sup> Ward  
 Alderman Carlos Ramirez-Rosa – 35<sup>th</sup> Ward  
 Alderman Jason Ervin -28<sup>th</sup> Ward  
 Alderman Roberto Maldonado – 26<sup>th</sup> Ward  
 Alderman Joe Moreno – 1<sup>st</sup> Ward  
 Alderman Milly Santiago – 31<sup>st</sup> Ward  
 Commissioner Luis Arroyo Jr. – 8<sup>th</sup> District  
 Comptroller Susana Mendoza  
 Congressman Danny Davis – 7<sup>th</sup> District  
 President Larry Dominick – Town of Cicero  
 Senator Iris Martinez - 20<sup>th</sup> District  
 State Representative Cynthia Soto – 4<sup>th</sup> District  
 State Representative Jaime Andrade Jr. – 40<sup>th</sup> District  
 State Representative Luis Arroyo Sr. – 3<sup>rd</sup> District

State Representative Melissa Conyears-Ervin-10<sup>th</sup> District

